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4 April 1968

MEMORANDUM FOR: Director, Office of Economic Research
THROUGH : Director of Training
FROM : Chief, Intelligence School
SUBJECT : Support for Intelligence Production Course

1. Last Thursday (28 March) students of the Intelligence Production Course (IPC) and several of our faculty members spent the day in OER. The visit was preceded by an introductory session with our faculty and required reading related to the problems and activities of OER. Following the visit, we held seminar sessions in order to provide an opportunity for the students to discuss the activities and problems of the specific components which they visited.

2. We normally work closely with OER personnel in developing our program for the OER visit, and we have constantly attempted to modify and revise the schedule to meet the course objective of exposing the trainees to the "facts of life" in the Office.

3. I am pleased to report that the visit of 28 March was particularly profitable. A question of great concern to this class has been whether intelligence estimates and reports are shaped to fit U.S. policy or whether intelligence judgments are truly reflections of the evidence, regardless of policy. I know that both [REDACTED] 25X1A9a [REDACTED] were called on to respond to this question, and both made it quite clear that the reputation of OER (and this Agency) has evolved from your insistence on objective analysis. This positive approach was welcomed by the students (and by our faculty, which has also stressed the independent nature of the Agency estimates). 25X1A9a

25X1A9a 4. Please extend my thanks to [REDACTED] for his initial presentation; to the Division Chiefs, Branch Chiefs, and analysts who so willingly took time from their schedules to play host to the CTs; and to [REDACTED] who has so often helped us to arrange the OER program.

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